

7/6

John -

This is the follow-on
long range plan that
I mentioned to you to
replace & update the FX
85 capabilities study.

As soon as you sign off
we'll move out.

[redacted] will chair a

STAT

STAT

Director
Intelligence Community Staff

working group of agency/
program planners who
will do the work on
the study.

I estimate 3-4 mos

Al.

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DCI/ICS 85-6404
6 September 1985

MEMORANDUM FOR: Deputy Director of Central Intelligence
FROM: VADM E. A. Burkhalter, Jr., USN
Director, Intelligence Community Staff
SUBJECT: DCI Strategic Planning Study

1. Attached for your review is a draft Terms of Reference to produce an Intelligence Community Strategic Plan covering the time period up to 1995. As I previously discussed with you, we would intend to have the study build upon the 1985 Capabilities Study (published in 1981 and revalidated in 1983) and would also intend to publish an updated statement of DCI goals and objectives. (S)

2. The proposed Strategic Planning Study would encompass all collection disciplines and intelligence functions, but would focus on the principal intelligence challenges forecast during the time period. Thus, we would envisage a list of no more than 12-15 challenges and the identification of the intelligence capabilities required to respond to these challenges. The study would draw upon the substantial work recently accomplished in the Future SIGINT Capabilities Study, as well as other planning efforts which may be available in HUMINT and Imagery. (S)

3. Organizationally, I recommend that you chair a policy group drawn from the Intelligence Community Program Managers to oversee the development of the study. The steering of the day-to-day study efforts would be accomplished by an existing Working Group on Planning chaired by the Director, Planning and Policy Staff. The steering group will be supported by a staff working group which will prepare the study. (S)

4. I believe that the timing for such a study is right given the resource environment projected over the next few years and the most recent Congressional interest aimed at the development of an intelligence strategy for the future. The Intelligence Capabilities 1985 Study served the DCI and Community well and constituted a useful framework for the development of the NFIP Program/Budget. This effort should do likewise. (S)

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5. If you agree, I will prepare a memorandum for the DCI's signature to inform the Community of our intention to proceed with such a study and solicit comments on the proposed approach. (U)

E. A. Burkhalter, Jr.
Vice Admiral, USN

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Attachment:
Terms of Reference

CONCUR:

[Redacted]

14 SEP 1985

Date

Deputy Director of Central Intelligence

IT WOULD BE USEFUL TO
HAVE THE CHAIRMAN IPC
ON THE POLICY REVIEW GROUP

[Signature]

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